

**THE CENTER FOR FAMILY  
RESOURCES**

**FINANCIAL REPORT**

**DECEMBER 31, 2015**

# THE CENTER FOR FAMILY RESOURCES

## FINANCIAL REPORT DECEMBER 31, 2015

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## INDEPENDENT AUDITOR'S REPORT

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**To the Board of Directors of  
The Center for Family Resources  
Marietta, Georgia**

### **Report on the Financial Statements**

We have audited the accompanying financial statements of **The Center for Family Resources** (a nonprofit organization), which comprise the statements of financial position as of December 31, 2015 and 2014, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and related notes to the financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

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We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Center for Family Resources as of December 31, 2015 and 2014, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

***Other Matters***

*Other Information*

Our audit was conducted for the purpose of forming an opinion of the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report, dated April 26, 2016, on our consideration of The Center for Family Resources' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering The Center for Family Resources' internal control over financial reporting and compliance.

*Mauldin & Jenkins, LLC*

Atlanta, Georgia  
April 26, 2016

# THE CENTER FOR FAMILY RESOURCES

## STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2015 AND 2014

ASSETS	2015	2014
<b>CURRENT ASSETS</b>		
Cash	\$ 198,521	\$ 198,194
Grants receivable	203,408	139,317
Pledges receivable, net of allowance 2015 and 2014: \$55,010	32,890	32,890
Other receivables	2,818	1,422
Prepaid expenses and other current assets	41,532	39,530
Investments	4,945	3,360
Inventory	1,079	2,703
Tenant security deposits	10,189	12,593
Total current assets	<u>495,382</u>	<u>430,009</u>
<b>NONCURRENT ASSETS</b>		
Reserve for replacements	-	41,586
Pledges receivable, net	168,352	168,352
Loan costs, net	12,474	4,745
Total noncurrent assets	<u>180,826</u>	<u>214,683</u>
<b>PROPERTY AND EQUIPMENT</b>		
Land	1,400,000	1,400,000
Land improvements	-	97,125
Buildings and improvements	8,438,228	8,297,690
Furniture and equipment, including assets acquired under capital leases 2015 and 2014: \$23,517	1,114,077	1,139,196
Total property and equipment, net	<u>10,952,305</u>	<u>10,934,011</u>
Accumulated depreciation, including amounts applicable to assets acquired under capital leases 2015: \$14,060; 2014: \$9,227	(3,155,381)	(2,935,975)
Total property and equipment, net	<u>7,796,924</u>	<u>7,998,036</u>
<b>ASSETS HELD FOR SALE</b>		
Total assets	<u>\$ 8,473,132</u>	<u>\$ 8,857,728</u>
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT LIABILITIES</b>		
Current portion of notes payable	\$ 101,695	\$ 117,910
Current portion of capital lease obligation	4,710	4,710
Deferred revenue	112,409	57,399
Tenant security deposits	10,189	12,593
Line of credit	125,000	120,000
Accounts payable and accrued expenses	214,710	198,739
Total current liabilities	<u>568,713</u>	<u>511,351</u>
<b>NONCURRENT LIABILITIES</b>		
Notes payable, less current portion	2,157,923	2,360,693
Capital lease obligation, less current portion	6,474	11,185
Total noncurrent liabilities	<u>2,164,397</u>	<u>2,371,878</u>
<b>NET ASSETS</b>		
Unrestricted	5,682,411	5,936,675
Temporarily restricted	57,611	37,824
Total net assets	<u>5,740,022</u>	<u>5,974,499</u>
Total liabilities and net assets	<u>\$ 8,473,132</u>	<u>\$ 8,857,728</u>

**See Notes to Financial Statements.**

# THE CENTER FOR FAMILY RESOURCES

## STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS YEAR ENDED DECEMBER 31, 2015

	Unrestricted	Temporarily Restricted	Totals
<b>PUBLIC SUPPORT AND REVENUES</b>			
<b>Public support:</b>			
Federal awards	\$ 1,102,373	\$ -	\$ 1,102,373
State and local awards	207,455	-	207,455
United Way	76,649	-	76,649
Contributions	386,417	261,673	648,090
Special events	564,819	-	564,819
Net assets released from restrictions	241,886	(241,886)	-
Total public support	<u>2,579,599</u>	<u>19,787</u>	<u>2,599,386</u>
<b>Revenues:</b>			
Rental income	451,438	-	451,438
Other income	48,848	-	48,848
Total revenues	<u>500,286</u>	<u>-</u>	<u>500,286</u>
Total public support and revenues	<u>3,079,885</u>	<u>19,787</u>	<u>3,099,672</u>
<b>EXPENSES</b>			
Program services	2,720,006	-	2,720,006
Supporting services			
Management and general	218,695	-	218,695
Cost of direct benefits to donors	161,909	-	161,909
Fundraising	283,480	-	283,480
Total supporting services	<u>664,084</u>	<u>-</u>	<u>664,084</u>
Total expenses	<u>3,384,090</u>	<u>-</u>	<u>3,384,090</u>
Operating income (loss)	<u>(304,205)</u>	<u>19,787</u>	<u>(284,418)</u>
Loss on disposal of assets held for sale	(50,059)	-	(50,059)
Forgiveness of debt	100,000	-	100,000
Change in net assets	<u>(254,264)</u>	<u>19,787</u>	<u>(234,477)</u>
<b>NET ASSETS, BEGINNING OF YEAR</b>	<u>5,936,675</u>	<u>37,824</u>	<u>5,974,499</u>
<b>NET ASSETS, END OF YEAR</b>	<u>\$ 5,682,411</u>	<u>\$ 57,611</u>	<u>\$ 5,740,022</u>

See Notes to Financial Statements.

# THE CENTER FOR FAMILY RESOURCES

## STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS YEAR ENDED DECEMBER 31, 2014

	Unrestricted	Temporarily Restricted	Totals
<b>PUBLIC SUPPORT AND REVENUES</b>			
<b>Public support:</b>			
Federal awards	\$ 1,120,562	\$ -	\$ 1,120,562
State and local awards	212,446	-	212,446
United Way	165,001	-	165,001
Contributions	656,358	169,662	826,020
Special events	483,127	-	483,127
Net assets released from restrictions	172,795	(172,795)	-
Total public support	2,810,289	(3,133)	2,807,156
<b>Revenues:</b>			
Rental income	524,331	-	524,331
Other income	59,050	-	59,050
Total revenues	583,381	-	583,381
Total public support and revenues	3,393,670	(3,133)	3,390,537
<b>EXPENSES</b>			
Program services	2,813,642	-	2,813,642
Supporting services			
Management and general	203,861	-	203,861
Cost of direct benefits to donors	145,617	-	145,617
Fundraising	270,932	-	270,932
Total supporting services	620,410	-	620,410
Total expenses	3,434,052	-	3,434,052
Operating (loss)	(40,382)	(3,133)	(43,515)
Impairment loss	(273,964)	-	(273,964)
Change in net assets	(314,346)	(3,133)	(317,479)
<b>NET ASSETS, BEGINNING OF YEAR</b>	<b>6,251,021</b>	<b>40,957</b>	<b>6,291,978</b>
<b>NET ASSETS, END OF YEAR</b>	<b>\$ 5,936,675</b>	<b>\$ 37,824</b>	<b>\$ 5,974,499</b>

**See Notes to Financial Statements.**

**THE CENTER FOR FAMILY RESOURCES**  
**STATEMENT OF FUNCTIONAL EXPENSES**  
**YEAR ENDED DECEMBER 31, 2015**

	Program Services						Supporting Services			Total 2015	
	Education and Employment Assistance	Direct Services	Housing Assistance	Community Services	Non-profit Tenant Services	Mansour Rentals	Total Program Services	Management and General	Fundraising and Direct Donor Benefits		Total Supporting Services
Salaries	\$ 72,769	\$ 200,260	\$ 279,203	\$ 22,104	\$ 99,435	\$ 29,146	\$ 702,917	\$ 120,325	\$ 165,348	\$ 285,673	\$ 988,590
Fringe benefits	9,096	18,600	21,866	2,228	15,189	3,959	70,938	3,892	17,355	21,247	92,185
Payroll taxes	6,896	14,393	24,065	2,784	6,278	2,230	56,646	6,154	12,191	18,345	74,991
Total compensation	<u>88,761</u>	<u>233,253</u>	<u>325,134</u>	<u>27,116</u>	<u>120,902</u>	<u>35,335</u>	<u>830,501</u>	<u>130,371</u>	<u>194,884</u>	<u>325,265</u>	<u>1,155,766</u>
Professional fees and contracts	607	3,649	10,369	160	3,350	709	18,844	2,811	1,804	4,615	23,459
Program supplies/catering	653	3,928	7,319	173	13,758	29,792	55,623	-	1,942	1,942	57,565
Janitorial and maintenance	89	538	1,003	24	4,432	1,533	7,619	-	266	266	7,885
Office supplies	583	883	14,862	39	1,260	573	18,200	1,169	919	2,088	20,288
Telephone	293	1,760	3,534	77	1,934	392	7,990	1,322	2,178	3,500	11,490
Postage	220	764	1,205	299	485	-	2,973	139	3,452	3,591	6,564
Utilities	1,200	7,216	15,173	317	59,431	20,559	103,896	-	3,566	3,566	107,462
Repairs and maintenance	1,757	12,825	26,917	465	58,701	22,043	122,708	8,444	17,215	25,659	148,367
Equipment rental	771	1,026	6,355	45	644	539	9,380	846	507	1,353	10,733
Outside printing	1,341	5,780	1,655	1,341	-	-	10,117	-	8,399	8,399	18,516
Marketing and promotional	42	251	468	11	2,097	686	3,555	-	6,082	6,082	9,637
Auto expense	77	465	866	20	436	-	1,864	125	230	355	2,219
Conference and fees	12	618	136	3	68	-	837	20	131	151	988
Cost of direct benefits to donors	-	-	-	-	-	-	-	-	161,909	161,909	161,909
Specific assistance	4,731	490,482	690,162	788	-	-	1,186,163	-	-	-	1,186,163
Dues and subscriptions	256	1,540	3,019	68	1,400	92	6,375	690	3,174	3,864	10,239
Insurance	869	5,226	12,337	230	6,169	2,436	27,267	6,159	2,583	8,742	36,009
Staff recruitment and training	322	1,974	3,714	85	1,823	-	7,918	577	6,410	6,987	14,905
Awards and recognition	30	180	335	869	180	-	1,594	101	89	190	1,784
Bank and other service fees	659	3,962	9,320	174	3,721	-	17,836	1,057	4,554	5,611	23,447
Taxes, licenses and fees	26	154	287	7	145	-	619	42	76	118	737
Interest expense	2,518	15,139	28,206	666	22,394	9,761	78,684	19,989	7,483	27,472	106,156
Reimbursed travel	129	777	1,533	463	752	9	3,663	376	1,813	2,189	5,852
	<u>17,185</u>	<u>559,137</u>	<u>838,775</u>	<u>6,324</u>	<u>183,180</u>	<u>89,124</u>	<u>1,693,725</u>	<u>43,867</u>	<u>234,782</u>	<u>278,649</u>	<u>1,972,374</u>
Total expenses before depreciation and amortization	105,946	792,390	1,163,909	33,440	304,082	124,459	2,524,226	174,238	429,676	603,914	3,128,140
Depreciation and amortization	6,481	34,458	63,955	1,517	61,853	27,516	195,780	44,457	15,713	60,170	255,950
Total expenses by function	<u>\$ 112,427</u>	<u>\$ 826,848</u>	<u>\$ 1,227,864</u>	<u>\$ 34,957</u>	<u>\$ 365,935</u>	<u>\$ 151,975</u>	<u>\$ 2,720,006</u>	<u>\$ 218,695</u>	<u>\$ 445,389</u>	<u>\$ 664,084</u>	<u>\$ 3,384,090</u>

See Notes to Financial Statements.



**THE CENTER FOR FAMILY RESOURCES**  
**STATEMENT OF FUNCTIONAL EXPENSES**  
**YEAR ENDED DECEMBER 31, 2014**

	Program Services							Supporting Services			Total 2014
	Education and Employment Assistance	Direct Services	Housing Assistance	Community Services	Non-profit Tenant Services	Mansour Rentals	Total Program Services	Management and General	Fundraising and Direct Donor Benefits	Total Supporting Services	
Salaries	\$ 71,212	\$ 188,219	\$ 306,894	\$ 27,685	\$ 81,648	\$ 25,832	\$ 701,490	\$ 99,327	\$ 154,577	\$ 253,904	\$ 955,394
Fringe benefits	10,821	14,540	23,463	1,492	10,290	2,796	63,402	5,378	13,115	18,493	81,895
Payroll taxes	6,796	13,868	22,551	2,668	6,640	1,977	54,500	7,147	12,086	19,233	73,733
Total compensation	88,829	216,627	352,908	31,845	98,578	30,605	819,392	111,852	179,778	291,630	1,111,022
Professional fees and contracts	723	11,047	33,912	191	3,974	219	50,066	1,840	3,650	5,490	55,556
Program supplies/catering	434	2,611	4,865	115	6,928	21,866	36,819	28	1,355	1,383	38,202
Janitorial and maintenance	57	341	635	15	2,845	927	4,820	-	169	169	4,989
Office supplies	505	1,880	17,445	207	4,363	1,775	26,175	2,284	1,206	3,490	29,665
Telephone	394	2,369	6,328	104	1,892	451	11,538	1,220	2,346	3,566	15,104
Postage	317	1,205	2,055	201	962	-	4,740	272	3,898	4,170	8,910
Utilities	1,206	7,255	32,906	319	60,570	19,730	121,986	-	3,586	3,586	125,572
Repairs and maintenance	5,415	13,691	66,968	442	49,994	18,124	154,634	9,723	11,532	21,255	175,889
Equipment rental	240	1,233	3,350	54	1,151	247	6,275	982	609	1,591	7,866
Outside printing	1,081	4,478	1,227	1,304	81	-	8,171	23	9,545	9,568	17,739
Marketing and promotional	28	167	310	7	1,392	453	2,357	-	7,311	7,311	9,668
Auto expense	49	297	552	13	278	-	1,189	79	147	226	1,415
Conference and fees	114	684	1,274	65	638	7	2,782	205	583	788	3,570
Cost of direct benefits to donors	-	-	-	-	-	-	-	-	145,617	145,617	145,617
Specific assistance	3,205	494,423	713,056	89	-	-	1,210,773	-	608	608	1,211,381
Dues and subscriptions	268	1,613	3,006	1,111	1,466	111	7,575	769	3,989	4,768	12,343
Insurance	890	5,354	16,768	235	6,862	2,655	32,764	6,559	2,647	9,206	41,970
Staff recruitment and training	306	1,838	3,425	407	1,730	-	7,706	516	8,200	8,716	16,422
Awards and recognition	64	387	720	1,098	363	-	2,632	102	191	293	2,925
Bank and other service fees	621	3,733	10,765	164	3,506	-	18,789	987	5,116	6,103	24,892
Taxes, licenses and fees	22	230	1,441	6	118	19	1,836	87	64	151	1,987
Interest expense	2,736	16,449	30,647	723	24,173	10,382	85,110	21,583	8,130	29,713	114,823
Reimbursed travel	89	532	1,236	687	523	4	3,071	272	483	755	3,826
	18,764	571,817	952,891	7,557	173,809	76,970	1,801,808	47,531	220,992	268,523	2,070,331
Total expenses before depreciation and amortization	107,593	788,444	1,305,799	39,402	272,387	107,575	2,621,200	159,383	400,770	560,153	3,181,353
Depreciation and amortization	5,968	32,227	64,045	1,469	60,137	28,596	192,442	44,478	15,779	60,257	252,699
Total expenses by function	\$ 113,561	\$ 820,671	\$ 1,369,844	\$ 40,871	\$ 332,524	\$ 136,171	\$ 2,813,642	\$ 203,861	\$ 416,549	\$ 620,410	\$ 3,434,052

**See Notes to Financial Statements.**

# THE CENTER FOR FAMILY RESOURCES

## STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2015 AND 2014

	2015	2014
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Change in net assets	\$ (234,477)	\$ (317,479)
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:		
Depreciation and amortization	255,950	252,699
Forgiveness of debt	(100,000)	-
Loss on disposal of assets held for sale	50,059	-
Impairment loss	-	273,964
Unrealized (gain) loss on investments	(1,585)	1,239
Changes in operating assets and liabilities:		
(Increase) decrease in grants receivable	(64,091)	30,020
(Increase) decrease in other receivables	(1,396)	2,976
(Increase) decrease in prepaid expenses and other current assets	(2,002)	4,892
Decrease in inventory	1,624	2,666
Increase (decrease) in deferred revenue	55,010	(112,165)
Increase (decrease) in accounts payable and accrued expenses	15,971	(45,156)
	<b>(24,937)</b>	93,656
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchases of property and equipment	(49,484)	(71,342)
Net sales proceeds from assets held for sale	164,941	-
Net receipts from (deposits to) reserve for replacements	41,586	(7,340)
	<b>157,043</b>	(78,682)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Contributions restricted for long-term purposes:		
Decrease in pledges receivable	-	3,191
Net proceeds from lines of credit	5,000	120,000
Payments on notes payable	(118,985)	(114,684)
Payments of loan costs	(13,083)	-
Net payments on capital lease obligations	(4,711)	(4,084)
	<b>(131,779)</b>	4,423
Net increase in cash	<b>327</b>	19,397
Cash		
Beginning of year	198,194	178,797
End of year	<b>\$ 198,521</b>	<b>\$ 198,194</b>
<b>SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION</b>		
Cash paid for interest	<b>\$ 102,779</b>	<b>\$ 114,983</b>
<b>SUPPLEMENTAL SCHEDULE OF NON-CASH INVESTING AND FINANCING ACTIVITIES</b>		
Acquisition of equipment through capital leases	<b>\$ -</b>	<b>\$ 2,600</b>

**See Notes to Financial Statements.**

# THE CENTER FOR FAMILY RESOURCES

## NOTES TO FINANCIAL STATEMENTS

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### **NOTE 1. NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES**

#### **Organization and Nature of Activities:**

The Center for Family Resources (the "Organization") is a non-profit entity which provides comprehensive services and opportunities for homeless and low income individuals and families primarily in Cobb County, Georgia to improve their lives and increase their economic capacity by offering education and employment services, housing services, direct financial resources, and community building programs. For the years ended December 31, 2015 and 2014, the Organization was dependent on federal, state, and local funding for 42% and 39% of its revenues, respectively.

#### **Significant Accounting Policies:**

The significant accounting policies adopted by the Organization are set forth below:

#### **Basis of Presentation**

Financial statement presentation follows the recommendations of the Financial Accounting Standards Board (FASB) Codification. Under the Codification, the Organization is required to report information regarding its financial position and activities according to the three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets, based on stipulations made by the donor.

#### **Basis of Accounting**

The Organization's financial statements are prepared in accordance with accounting principles generally accepted in the United States of America on an accrual basis. Consequently, revenues and gains are recognized when earned, and expenses and losses are recognized when incurred.

#### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Significant Accounting Policies: (Continued)

##### Cash and Cash Equivalents

The Organization considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. The Organization did not have cash equivalents at December 31, 2015 and 2014. Cash consists of cash held in checking and money market accounts. Cash balances are maintained with financial institutions which are insured by the Federal Deposit Insurance Corporation. Balances exceed insured amounts from time to time. The Organization has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on its cash.

##### Net Assets

The Organization distinguishes contributions received as increases in unrestricted, temporarily restricted, or permanently restricted net assets. The Organization also recognizes the expiration of donor-imposed restrictions in the period in which the restrictions expire. A definition of the above net asset categories is as follows:

##### Unrestricted Net Assets

These net asset amounts are not restricted by donors or the donor-imposed restrictions which are used to account for resources available to carry out the purposes of the Organization in accordance with the limitations of its bylaws. Board designated net assets are unrestricted, but are designated by the Board of Directors to be used for specific purposes. As of December 31, 2015 and 2014, the Board of Directors has designated net assets of \$98,592 and \$103,091, respectively, representing a six-month debt service cash reserve for the Organization's construction note payable (see Note 8).

##### Temporarily Restricted Net Assets

These net assets are subject to donor-imposed restrictions that may be met either by the actions of the Organization or the passage of time.

##### Permanently Restricted Net Assets

These net assets are permanently subject to donor-imposed restrictions. There are no permanently restricted net assets at December 31, 2015 and 2014.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Significant Accounting Policies: (Continued)

##### Contributions

The Organization reports gifts of cash and other assets as restricted support if they are pledged or received with donor stipulations that limit the use of the donation. When a donor restriction expires, that is, when a specified period of time passes or a purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the statements of activities as net assets released from restriction.

Contributions receivable over more than one year are recorded at their discounted present value. The discounts on those amounts are computed using risk-free interest rates applicable to the years in which the promises are received. Amortization of the discounts is included in contribution revenue. All long-term contributions receivable at December 31, 2015 and 2014 are due in one to five years.

Contributed assets such as equipment, other assets, and marketable equity securities acquired by gift are recorded at fair market value when the Organization obtains possession or an unconditional promise to give. Contributed professional services, such as marketing, phone service, and catering, are reflected in the financial statements. The fair value of these recorded professional services has been estimated to be \$29,465 and \$28,171 for the years ended December 31, 2015 and 2014, respectively, and is included in contributions and expenses in the statements of activities. A substantial number of volunteers have donated their time to the program services and fund-raising campaigns of the Organization. However, no amounts have been reflected in the financial statements for volunteer services because the criteria for recognition of such volunteer effort under the FASB codification have not been satisfied. If donated services received either create or enhance non-financial assets or require specialized skills which would need to be purchased if not donated, the value of those donated services would be recorded in accordance with the FASB codification.

##### Revenue Recognition

Revenue is recognized in the period when earned. Deferred revenue represents cash received that is to be earned in future periods. Grant revenue is recognized as revenue in the period earned. Unconditional promises to give are recognized as revenue or gains in the period received and as assets, decreases of liabilities or expenses depending on the form of the benefits received. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Significant Accounting Policies: (Continued)

##### Allowance for Doubtful Pledges

The allowance for doubtful pledges receivable is based on specifically identified amounts that the Organization believes to be uncollectible.

##### Land, Building and Equipment

Land, building and equipment is recorded at historical cost or at fair market value at the date of gift, if donated. Expenditures for renovations and improvements that improve or extend the life of the respective assets are capitalized and depreciated over time. Expenditures such as maintenance and repairs that do not improve or extend the life of the respective assets are charged to operations as expense. The Organization removes the cost and related accumulated depreciation from the accounts for properties sold or retired. Depreciation is recognized based on the straight-line method over estimated useful lives ranging from 15 to 40 years for land improvements and buildings and improvements and 3 to 8 years for furniture and equipment.

##### Impairment

The Organization periodically assesses whether there are any indicators, including general market conditions, that the value of property and equipment (including assets held for sale) may be impaired. Property and equipment is considered impaired only if the estimated undiscounted cash flows from operating and disposing of the property over its remaining estimated useful life are less than the net carrying value of the property and equipment. To the extent impairment has occurred, the carrying value of the property is adjusted to an amount to reflect the estimated fair value of the property. Impairment loss of \$273,964 was recognized during the year ended December 31, 2014 (see Note 13). The Organization did not have any impairment loss during the year ended December 31, 2015.

##### Income Tax Exemption

The Internal Revenue Service has determined that the Organization is exempt from federal income taxes under the provisions of Internal Revenue Code Section 501(c)(3). Accordingly, no provision for income taxes has been made in these financial statements.

Management of the Organization considers the likelihood of changes by taxing authorities in its exempt organization returns and discloses potential significant changes that management believes are more likely than not to occur upon examination by tax authorities. Management has not identified any uncertain tax positions in filed returns that require disclosure in the accompanying financial statements.

The Organization files Form 990's in the U.S. federal jurisdiction and the State of Georgia.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Significant Accounting Policies: (Continued)

##### Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited as required by the FASB Codification.

##### Fair Value of Financial Instruments

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, the Organization may use various methods including market, income, and cost approaches. Based on these approaches, the Organization utilizes certain assumptions that market participants would use in pricing the assets or liabilities, including assumptions about risk and or the risks inherent in the inputs to the valuation technique.

These inputs can be readily observable, market corroborated, or generally unobservable inputs. The Organization utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. Based on the observability of the inputs used in the valuation techniques, the Organization is required to provide the following information according to the fair value hierarchy. The fair value hierarchy ranks the quality and reliability of the information used to determine fair values. Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories:

*Level 1* - Valuations for assets and liabilities traded in active markets, such as the New York Stock Exchange. Valuations are obtained from readily available pricing sources for market transactions involving identical assets or liabilities.

*Level 2* - Valuations for assets and liabilities traded in less active dealer or broker markets. Valuations are obtained from third party pricing services identical or similar assets or liabilities.

*Level 3* - Valuations for assets and liabilities that are derived from other valuation methodologies, including option pricing models, discounted cash flow models, and similar techniques, and not based on market exchange, dealer, or broker-traded transactions. Level 3 valuations incorporate certain assumptions and projections in determining the fair value assigned to such assets and liabilities.

For the years ended December 31, 2015 and 2014, the application of valuation techniques applied to similar assets and liabilities has been consistent. The fair value of investment securities is the market value based on quoted market prices, when available, or market prices provided by recognized broker-dealers.

## NOTES TO FINANCIAL STATEMENTS

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### **NOTE 1. NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (Continued)**

#### **Significant Accounting Policies: (Continued)**

##### **Fair Value of Financial Instruments (Continued)**

If listed prices or quotes are not available, fair value is based upon externally developed models that use unobservable inputs due to the limited market activity of these instruments.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

### **NOTE 2. RESTRICTED DEPOSITS AND RESERVES**

All tenants of the Mansour Center and Cambridge Woods are required to pay a deposit as security against damage to their leased space. The deposits are placed in a segregated bank account insured by the Federal Deposit Insurance Corporation. When the tenants vacate their apartments, the deposits, less amounts for damages, are returned to the tenants. Tenant deposits (asset and liability) totaled \$10,189 and \$12,593 at December 31, 2015 and 2014, respectively.

The Organization reserves cash amounts for the future replacement of property at Cambridge Woods, and to fund any future operating deficits along with other property expenditures. These deposits, totaling \$41,586 at December 31, 2014, are held in separate bank accounts and generally are not available for operating purposes. In January 2015, the Organization sold the Cambridge Woods apartment complex (see Note 13). Therefore, at December 31, 2015, the Organization did not have a reserve for replacement.

### **NOTE 3. INVESTMENTS**

Investments consist primarily of individual stocks that are traded or listed on national exchanges. At December 31, 2015 and 2014, the Organization owned corporate common stock with a fair value of \$4,945 and \$3,360, respectively. For the years ended December 31, 2015 and 2014, the unrealized gains (losses) were \$1,585 and (\$1,239), respectively. The investments are valued on a recurring basis using a Level 1 category valuation methodology as described in Note 1.



## NOTES TO FINANCIAL STATEMENTS

### NOTE 4. PLEDGES RECEIVABLE

In previous years, the Organization conducted a capital campaign for funds to renovate the Organization's facility. Pledges are restricted to payment of these renovation costs. Pledges receivable to be received after December 31, 2015 and 2014, respectively, are discounted using a 3% risk-free interest rate. As of December 31, 2015 and 2014, the Organization has unconditional promises to give as follows:

	2015	2014
Unconditional promises to give before discount		
and allowance for uncollectible pledges	\$ 269,539	\$ 269,539
Less: discounts to net present value	(13,287)	(13,287)
	256,252	256,252
Less: allowance for uncollectible pledges	(55,010)	(55,010)
	\$ 201,242	\$ 201,242
Amount due in:		
Less than one year	\$ 87,900	\$ 87,900
One to five years	181,639	181,639
Total	\$ 269,539	\$ 269,539

### NOTE 5. UNEMPLOYMENT TRUST AGREEMENT

In 2005, the Organization entered into a trust agreement with an unemployment services agency as a method to meet its unemployment compensation claim obligations to the State of Georgia. Under the agreement, the Organization is required to make quarterly contributions at a predetermined rate based on unemployment taxable wages. The Organization may revoke its participation in the trust upon written notice at which time it shall receive its proportionate share of the assets of the trust, less any unpaid expenses, claims, or liabilities.

Activity in the trust during the years ended December 31, 2015 and 2014 is summarized as follows:

	2015	2014
Amount available to pay claims, beginning of year	\$ 20,654	\$ 16,080
Subsequent trust adjustments to beginning of year amount	(119)	(584)
Contributions	5,657	11,011
Claims paid	-	(5,940)
Net expenses, investment income (expense), interest, fees	(1,171)	87
Amount available to pay claims, end of year	\$ 25,021	\$ 20,654

## NOTES TO FINANCIAL STATEMENTS

### NOTE 6. RENTAL PROPERTY

The Organization has nine leases which expire at various times through 2025. At December 31, 2015, total cost and associated accumulated depreciation of the Organization's leasing assets was \$2,871,186 and \$747,555, respectively.

At December 31, 2015, future minimum lease payments receivable under the noncancelable operating leases described in the preceding paragraph are due as follows:

Years ending December 31,

2016	\$	72,041
2017		21,207
2018		21,033
2019		10,000
2020		10,000
Thereafter		55,000
	<u>\$</u>	<u>189,281</u>

### NOTE 7. LINE OF CREDIT

At December 31, 2015 and 2014, the Organization had an available line of credit in the amount of \$125,000. The outstanding balance on the line of credit at December 31, 2015 and 2014 was \$125,000 and \$120,000, respectively. The line of credit matures on July 28, 2016, with any outstanding principal plus any accrued interest due upon maturity. Interest accrues at a fixed rate of 3.75%, and is payable monthly. The line of credit is secured by real estate.

### NOTE 8. NOTES PAYABLE

As of December 31, 2015 and 2014, notes payable consisted of the following:

	2015	2014
Note payable to the State Housing Trust Fund, payable in monthly installments of \$1,429, at no stated rate, secured by real estate, matures in 2015	\$ -	\$ 127,477
Construction note payable to local financial institution (see payment and interest terms below), secured by real estate, unpaid principal and interest balance due in August 2022	<u>2,259,618</u>	<u>2,351,126</u>
	<u>2,259,618</u>	2,478,603
Less: current portion	<u>(101,695)</u>	<u>(117,910)</u>
	<u>\$ 2,157,923</u>	<u>\$ 2,360,693</u>

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 8. NOTES PAYABLE (Continued)

In July 2011, the Organization refinanced the construction note payable, which at the time carried a balance of \$2,690,824. The note requires 60 monthly installments of \$17,182 (principal and interest) using a fixed interest rate of 4.5%. The outstanding balance of principal and interest is due in August 2016. The note is secured by real estate.

In August 2015, the Organization refinanced the construction note payable, which at the time carried a balance of \$2,292,502. The note requires 84 monthly installments of \$16,432 (principal and interest) using a fixed interest rate of 4.25%. The outstanding balance of principal and interest is due in August 2022. The note is secured by real estate.

The note payable to the State Housing Trust Fund includes a September 1999 modification to the original loan agreement with the State Housing Trust Fund for the Homeless Commission. This modification increased the loan amount by \$100,000. These additional funds were used to finance the construction of improvements to Cambridge Woods apartments. The loan is non-interest bearing, and the entire principal amount of the loan will be forgiven when the original State Housing Trust fund note is paid off in full. As described in Note 13, the Cambridge Woods apartment complex was sold in January 2015 and the remaining note balance was paid off and forgiven.

Scheduled maturities of notes payable as of December 31, 2015, were as follows:

2016	\$	101,695
2017		106,279
2018		110,950
2019		115,826
2020		120,697
Thereafter		1,704,171
	\$	<u>2,259,618</u>

### NOTE 9. CAPITAL LEASE OBLIGATION

The Organization leases certain office equipment under capital leases. The economic substance of these leases is that the Organization is financing the acquisition of the assets through the lease, and, accordingly, it is recorded in the Organization's assets and liabilities.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 9. CAPITAL LEASE OBLIGATION (Continued)

The following is a schedule by years of future minimum payments required under the leases together with their present value as of December 31, 2015:

Year ending December 31,		
2016	\$	5,808
2017		3,774
2018		2,998
2019		223
Total minimum lease payments		12,803
Less: amount representing interest		1,619
	\$	11,184

### NOTE 10. RETIREMENT PLAN

The Organization has a defined contribution plan covering substantially all employees. In accordance with the terms of the plan, the monthly employer contribution on behalf of each participant is 2% of the participant's compensation. During the years ended December 31, 2015 and 2014, contributions of \$20,204 and \$16,408, respectively, were made by the Organization to the plan.

### NOTE 11. TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets consist of cash and are available for the following purposes at December 31:

	2015	2014
Housing	\$ 23,080	\$ 19,219
Direct Services	34,531	18,605
	\$ 57,611	\$ 37,824

## NOTES TO FINANCIAL STATEMENTS

### NOTE 12. NET ASSETS RELEASED FROM RESTRICTIONS

Net assets were released from donor restrictions during 2015 and 2014 by incurring expenses satisfying the restricted purposes specified by donors as follows:

**Purpose restrictions accomplished:**

	2015	2014
Housing	\$ 31,139	\$ 44,063
Direct Services	<b>210,747</b>	128,732
	<b>\$ 241,886</b>	\$ 172,795

### NOTE 13. ASSETS HELD FOR SALE

In 1995 the Center for Family Resources purchased Cambridge Woods, a 32-unit apartment complex, to provide affordable housing to low income families. The property is located in Cobb County on 3.085 acres. The property was purchased for \$100 from Resolution Trust Corporation, a federal agency that manages foreclosed properties. The property has gone through several phases of renovation since acquisition. The State Housing Trust Fund for the Homeless Commission provided a loan for \$342,965 which was used to fund the renovations. Cobb County Community Development Block grants through the Home program provided \$753,328 and the Department of Community Affairs provided \$100,000 towards these renovations. Beginning in 2005, 12 of these units are reserved for homeless families as part of the On-Site Transitional Housing Program funded by HUD. The remaining apartments are subject to the restrictions associated with the Home and DCA programs.

The Organization periodically assesses whether there are any indicators, including general market conditions, that the value of property and equipment (including assets held for sale) may be impaired. During the year ended December 31, 2014, the conditions were met under generally accepted accounting principles for Cambridge Woods to be classified as held for sale on the accompanying statements of financial position. In January 2015, the Cambridge Woods property was sold to an unrelated third party for \$215,000, which was significantly less than its carrying value. Accordingly, management wrote down the recorded amount of the Cambridge Woods property to the readily determinable fair market value from the sale at December 31, 2014. The write down of \$273,964 was recognized as an impairment loss in the accompanying statement of activities for the year ended December 31, 2014, and the impairment loss was made up of the following asset components:

Buildings and improvements	\$ 269,164
Work in progress	<u>4,800</u>
	<b><u>\$ 273,964</u></b>

At December 31, 2014, the carrying value of the Cambridge Woods property was \$215,000 and is included in assets held for sale on the accompanying statement of financial position.

## NOTES TO FINANCIAL STATEMENTS

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### **NOTE 13. ASSETS HELD FOR SALE (Continued)**

Upon closing, \$27,477 was paid on the note payable to State Housing Trust Fund, and the remaining \$100,000 was forgiven (see Note 8). After real estate commission and other closing expenses, the transaction resulted in a loss on disposal of assets held for sale of \$50,059, which is included in the accompanying statement of activities for the year ended December 31, 2015.

### **NOTE 14. SUBSEQUENT EVENTS**

The Organization has evaluated subsequent events through April 26, 2016, the date on which the financial statements were available to be issued.

**SINGLE AUDIT SECTION**

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**THE CENTER FOR FAMILY RESOURCES**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**YEAR ENDED DECEMBER 31, 2015**

<u>Grant Program</u>	<u>CFDA No.</u>	<u>Expenditures</u>
<b>U.S. Department of Housing and Urban Development</b>		
Direct Programs:		
Rapid Rehousing 1	14.235	\$ 1,287
Multi-Agency Group Transitional Housing	14.235	497,563
Rapid Rehousing 2	14.235	2,358
Offsite Transitional Housing Program	14.235	<u>191,208</u>
		<u>692,416</u>
Passed through Georgia Department of Community Affairs Emergency Solutions Grants Program (Emergency Housing)	14.231	<u>29,643</u>
Passed through Cobb County, Georgia Emergency Solutions Grant Program	14.231	<u>78,366</u>
		<u>108,009</u>
Direct Program:		
Continuum of Care Program	14.267	<u>29,513</u>
Passed through Georgia Department of Community Affairs Continuum of Care Program	14.267	<u>40,154</u>
		<u>69,667</u>
Passed through Cobb County, Georgia Community Development Block Grant	14.218	<u>25,000</u>
Passed through Cobb County, Georgia Tenant Based Rental Assistance	14.239	<u>8,334</u>
Total U.S. Department of Housing and Urban Development		<u>903,426</u>
<b>U.S. Department of Health and Human Services</b>		
Passed through Georgia Department of Human Services Temporary Assistance for Needy Families	93.558	<u>42,770</u>
Passed through Cobb County, Georgia Community Services Block Grant	93.569	<u>60,638</u>
Total U.S. Department of Health and Human Services		<u>103,408</u>
<b>U.S. Department of Homeland Security</b>		
Passed through Cobb County, Georgia Emergency Food and Shelter National Board Program	97.024	<u>95,539</u>
Total U.S. Department of Homeland Security		<u>95,539</u>
Total Expenditures of Federal Awards		<u>\$ 1,102,373</u>

**See Note to Schedule of Expenditures of Federal Awards.**



**THE CENTER FOR FAMILY RESOURCES**  
**NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**YEAR ENDED DECEMBER 31, 2015**

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**NOTE 1. BASIS OF PRESENTATION**

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal grant activity of The Center for Family Resources under programs for the federal government for the year ended December 31, 2015. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of The Center for Family Resources, it is not intended to and does not present the financial position, changes in net assets, or cash flows of The Center for Family Resources.

**NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

- (1) Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.
- (2) Pass-through entity identifying numbers are presented where available.



**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

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**To the Board of Directors of  
The Center for Family Resources  
Marietta, Georgia**

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of The Center for Family Resources, which comprise the statement of financial position as of December 31, 2015, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated April 26, 2016.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered The Center for Family Resources' internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion of the financial statements, but not for the purpose of expressing an opinion of the effectiveness of The Center for Family Resources' internal control. Accordingly, we do not express an opinion of the effectiveness of the Organization's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

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## Compliance and Other Matters

As part of obtaining reasonable assurance about whether The Center for Family Resources' financial statements are free from material misstatement we performed tests of its compliance with certain provision of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mauldin & Jenkins, LLC

Atlanta, Georgia  
April 26, 2016



## INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

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To the Board of Directors of  
The Center for Family Resources  
Marietta, Georgia

### Report on Compliance for Each Major Federal Program

We have audited The Center for Family Resources' compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of The Center for Family Resources' major federal programs for the year ended December 31, 2015. The Center for Family Resources' major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

### *Management's Responsibility*

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

### *Auditor's Responsibility*

Our responsibility is to express an opinion on compliance for each of The Center for Family Resources' major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about The Center for Family Resources' compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of The Center for Family Resources' compliance.

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### **Opinion on Each Major Federal Program**

In our opinion, The Center for Family Resources complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2015.

### **Report on Internal Control Over Compliance**

Management of The Center for Family Resources is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered The Center for Family Resources' internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of The Center for Family Resources' internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Mauldin & Jenkins, LLC*

Atlanta, Georgia  
April 26, 2016

**THE CENTER FOR FAMILY RESOURCES**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2015**

**SUMMARY OF INDEPENDENT AUDITOR'S RESULTS:**

**Financial Statements:**

Type of auditors' report issued	<u>Unmodified</u>	
	<u>Yes</u>	<u>No</u>
Internal control over financial reporting:		
Material weaknesses identified?		<u>X</u>
Significant deficiencies identified not considered to be material weaknesses?		<u>None Reported</u>
Noncompliance material to the financial statements noted?		<u>X</u>

**Federal Awards:**

Internal controls over major programs:

Material weaknesses identified?		<u>X</u>
Significant deficiencies identified not considered to be material weaknesses?		<u>None Reported</u>

Type of auditors' report issued on compliance for major programs

Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR section 200.516(a)?

	<u>X</u>
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**Identification of major programs:**

14.235      U.S. Department of Housing and Urban Development – Supportive Housing Program

Dollar threshold used to distinguish between Type A and Type B programs

\$    750,000

<u>Yes</u>	<u>No</u>
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Auditee qualified as low-risk auditee?

X

Financial Statement Findings?

X

Federal Award Findings Questioned Costs?

X

**THE CENTER FOR FAMILY RESOURCES**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2015**

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**II. FINANCIAL STATEMENT FINDINGS:**

NONE

**III. FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARDS:**

NONE